

## **Important Information for Investors and Securityholders**

### **Forward-Looking Statements**

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adversely affect the companies or their clients; conditions in the credit markets; risks associated with assumptions the parties make in connection with the parties' critical accounting estimates and legal proceedings; and the parties' international operations, which are subject to the risks of currency fluctuations and foreign exchange controls.

All of our forward-looking statements involve risks and uncertainties (some of which are significant or beyond our control) and assumptions that could cause actual results to differ materially from our historical experience and our present expectations or projections. You should carefully consider the foregoing factors and the other risks and uncertainties that affect the parties' businesses, including those described in FMC Technologies' ("FMC Technologies") Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K and other documents filed from time to time by FMC Technologies and TechnipFMC with the United States Securities and Exchange Commission (the "SEC") and those described in Technip S.A.'s ("Technip") annual reports, registration documents and other documents filed from time to time with the French financial markets regulator (Autorité des Marchés Financiers or the "AMF"). We wish to caution you not to place undue reliance on any forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any of our forward-looking statements after the date they are made, whether as a result of new information, future events or otherwise, except to the extent required by law.

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This communication is not intended to and does not constitute an offer to sell or the solicitation of an offer to subscribe for or buy or an invitation to purchase or subscribe for any securities or the solicitation of any vote in any jurisdiction pursuant to the proposed transactions or otherwise, nor shall there be any sale, issuance or transfer of securities in any jurisdiction in contravention of applicable law. No offer of securities shall be made except by means of a prospectus meeting the requirements of Section 10 of the Securities Act and applicable European regulations. Subject to certain exceptions to be approved by the relevant regulators or certain facts to be ascertained, the public offer will not be made directly or indirectly, in or into any jurisdiction where to do so would constitute a violation of the laws of such jurisdiction, or by use of the mails or by any means or instrumentality (including without limitation, facsimile transmission, telephone and the internet) of interstate or foreign commerce, or any facility of a national securities exchange, of any such jurisdiction.

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**BECAUSE THEY CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION ABOUT FMC TECHNOLOGIES, TECHNIP, TECHNIPFMC, THE PROPOSED TRANSACTIONS AND RELATED MATTERS.** Investors and stockholders will be able to obtain free copies of the proxy statement/prospectus and other documents filed with the SEC by the parties through the website maintained by the SEC at [www.sec.gov](http://www.sec.gov). In addition, investors and stockholders will be able to obtain free copies of the proxy statement/prospectus and other documents filed with the SEC on FMC Technologies' website at [www.fmctechnologies.com](http://www.fmctechnologies.com) (for documents filed with the SEC by FMC Technologies) or on Technip's website at [www.technip.com](http://www.technip.com) (for documents filed with the SEC by Technip).

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Participants in the Solicitation

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# Barclays CEO Energy-Power Conference

- ✓ Benefits of Innovation on Subsea Project Economics
- ✓ Merger Update: Process and Plans

*Thierry Pilenko*  
*Chairman and Chief Executive Officer, Technip*

*Doug Pferdehirt*  
*President and Chief Executive Officer, FMC Technologies*



**FMC**Technologies

**Technip**

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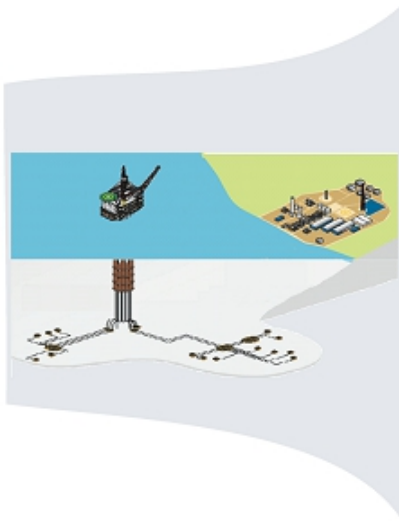
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# Our Combination: Driving Change by Redefining the Production and Transformation of Oil & Gas

**Builds a comprehensive and flexible offering across each market from concept to project delivery and beyond**



<b>Subsea</b>	<b>Products: best-in-class equipment and systems provider</b>
	<ul style="list-style-type: none"> <li>▪ Leading and highly complementary equipment offering; scaling up best-in-class technology through enhanced R&amp;D</li> </ul>
	<b>Projects: unique capabilities throughout project life-cycle</b>
<b>Onshore / Offshore</b>	<ul style="list-style-type: none"> <li>▪ From concept to project delivery and beyond; setting new project economic standards</li> </ul>
	<b>Services: enhanced service proposition</b>
	<ul style="list-style-type: none"> <li>▪ Leveraging FMC Technologies' leading solutions to service a larger installed base; expanding scope of service offering</li> </ul>
<b>Surface</b>	<b>Strong midstream/downstream footprint</b>
	<ul style="list-style-type: none"> <li>▪ Leveraging further on Technip's engineering capabilities</li> <li>▪ From concept to technology to project delivery</li> <li>▪ 60 years of complex developments &amp; client relationships</li> </ul>
	<b>Global product and service platform</b>
	<ul style="list-style-type: none"> <li>▪ Enhanced offering in North America</li> <li>▪ Strengthened international presence</li> </ul>

- 1 Building on Proven Success
- 2 Combining Forces to Do Even More
- 3 Innovation – “Making It Real”
- 4 Benefits of Full Integration
- 5 Redefining the Production and Transformation of Oil and Gas

# Technip and FMC Technologies are Helping Clients Achieve Sustainable Project Economics

## Client concerns

- Preserving cash flows, balance sheets, dividends
- Finding value at a lower oil price
- Ensuring structural change in project costs
- Changing their field development model

## Our responses

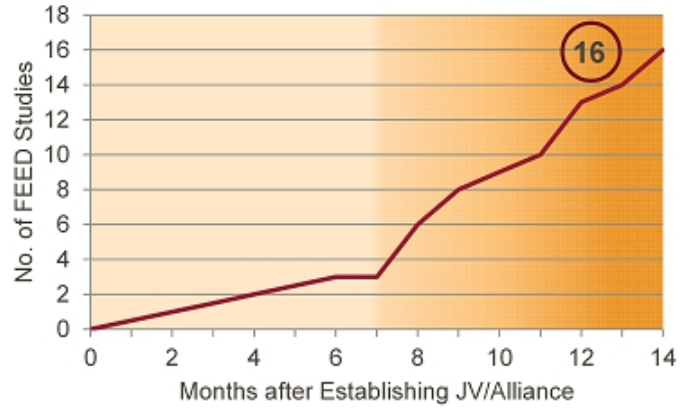
- Enabling brownfield and long tie-backs
- Early involvement to optimize design and time to first oil
- Integrating full-field development
- Technology to drive efficiency and simplification

Clients are embracing our integrated approach to drive better project economics in subsea

# Increasing Rate of Market Acceptance of Forsys Subsea Concept



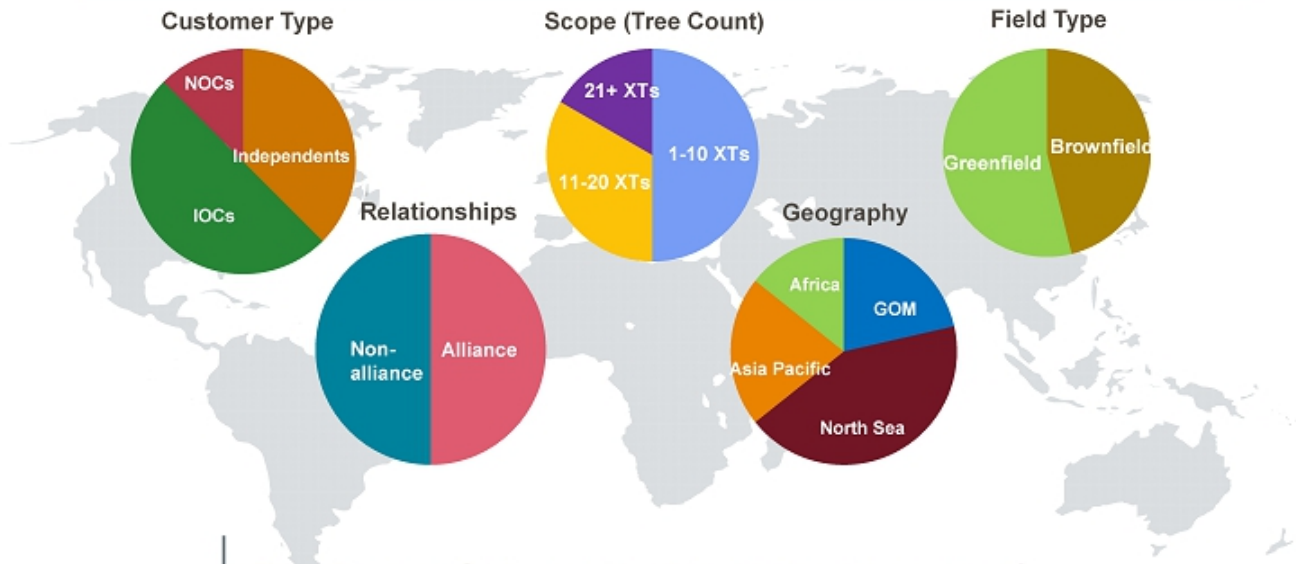
### Awarded Integrated FEED Studies



Forsys Subsea has been awarded 16 integrated FEED studies since inception in June 2015

# Diversified Mix of Integrated FEED Studies

## Forsys Subsea studies by type



The Forsys Subsea studies cover all types of clients, scopes, fields worldwide

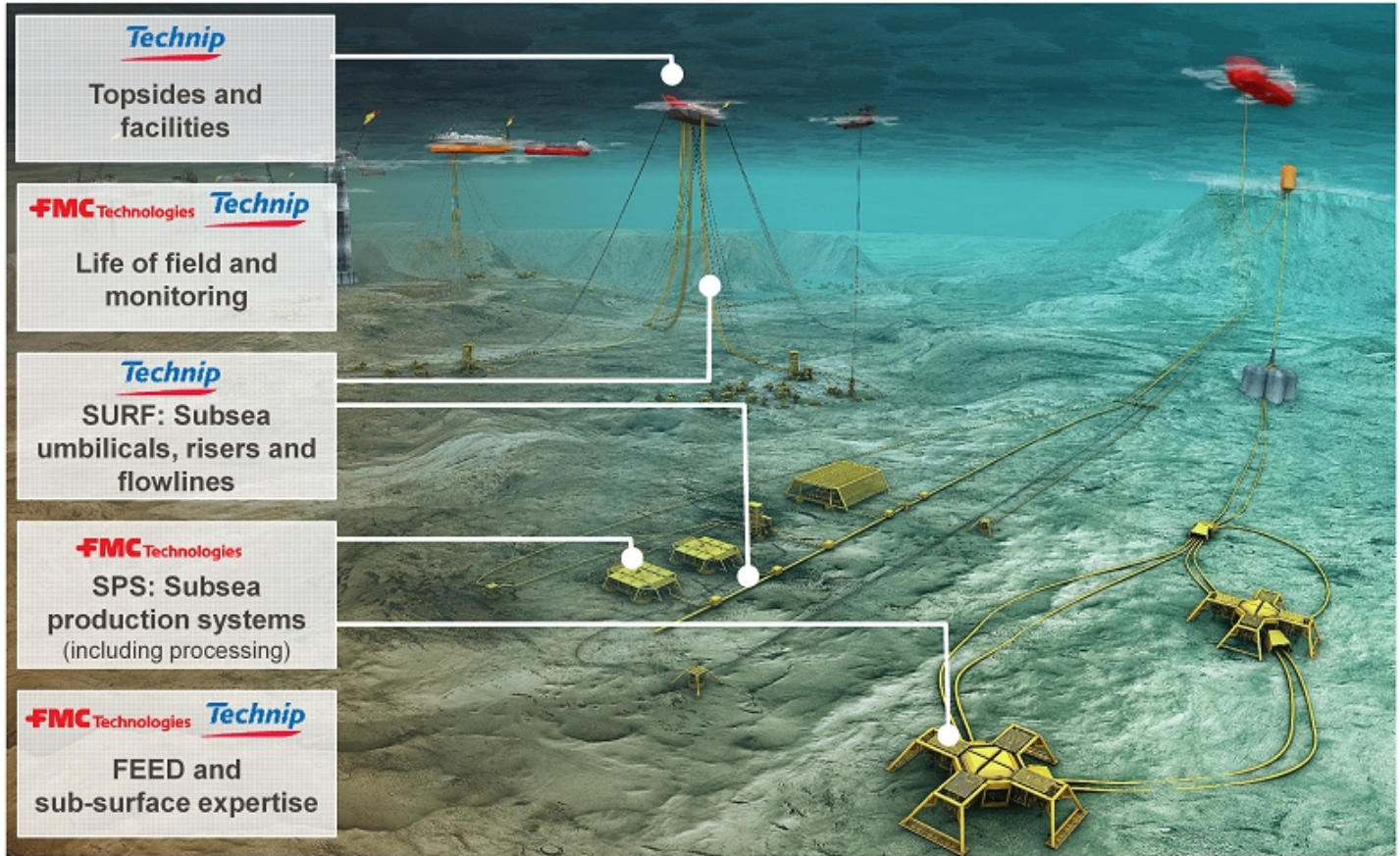
### TechnipFMC Can Do More

- Create a single, contracting partner
- Accelerate and integrate technology innovation
- Create a more cost-effective operating structure
- Develop integrated offerings beyond subsea

Increasing interest in the integrated model as clients better understand capabilities of the TechnipFMC Combination

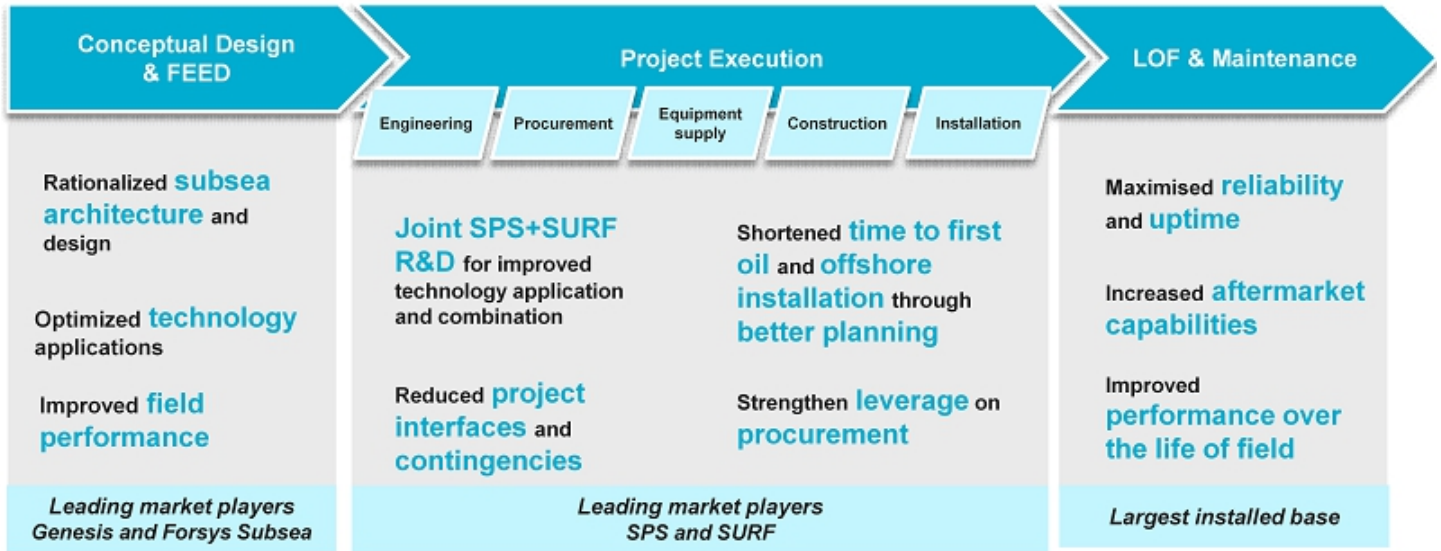
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# TechnipFMC will Offer Clients Unique Subsea Products and Services ...





# ... and a Full Suite of Capabilities Sourced from a Single Contracting Partner



Accelerate time to first oil

Superior project execution

Maximize production uptime

**FMC** Technologies

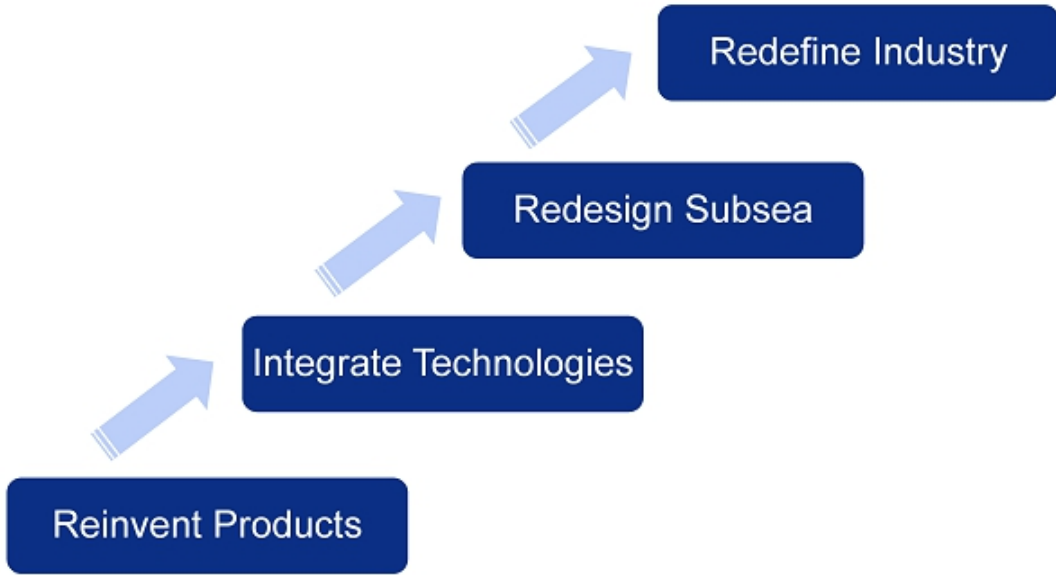
**Technip**

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# “Making It Real”

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## Reinvent Products



- Simplicity – 50% fewer parts
- Deliverability – 50% schedule reduction
- Installability – 50% less weight

# Integrate Technologies



Subsea processing



ETH PiP<sup>(1)</sup>



Increased efficiency



Connector



Flexible pipe



Optimized connectivity



Manifold



Direct Tie-In



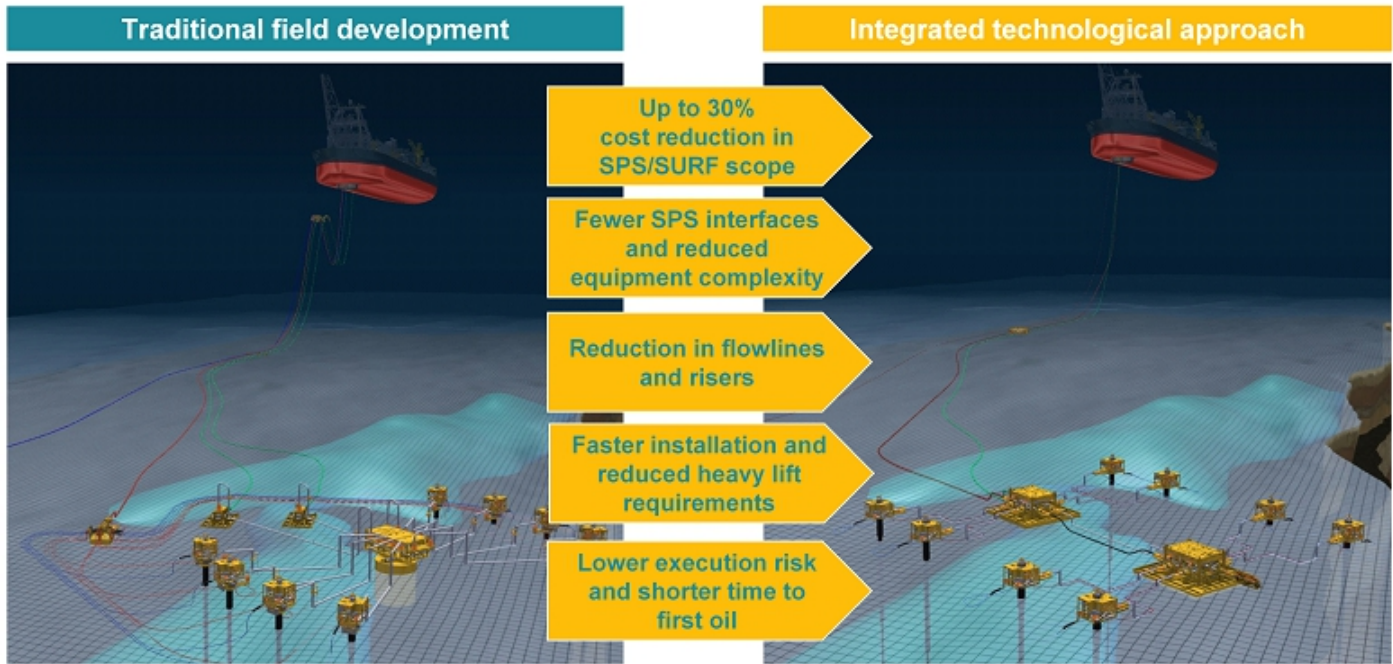
Simplified architecture

<sup>(1)</sup> ETH PiP: Electrically Trace Heated Pipe-in-Pipe



# Redesign Subsea

TechnipFMC Integrated Approach



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# Significant Potential for Cost Synergies

Pre-Tax Cost Synergies of approximately \$400m by 2019

## Supply Chain

- Commodity raw material cost savings
- Better terms with shared suppliers
- Beneficial scale effect from higher volumes

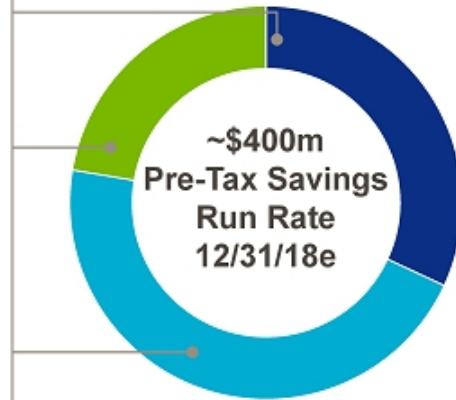
## Corporate and Others

- One Board of Directors
- One management team
- Leverage global shared services

## Infrastructure

- Right-size general & administrative expense
- Rationalize real-estate footprint
- Leverage regional shared services

## Base plan



## Stretch

- Additional cost reduction opportunities
- Other financial upside



## Integrated Approach: Improved Project Economics Create Revenue Synergies

### Multiple opportunities to create revenue synergies

- Early involvement can improve positioning on new projects
- Integrated technologies provide differentiation and significant cost reduction
- Portfolio of projects and solutions can capture greater subsea scope
- Substantial revenue growth from expanded “Life of Field” opportunity
- Shorter project delivery schedules will accelerate time to first oil
- Integrated EPCI (iEPCI) will improve execution

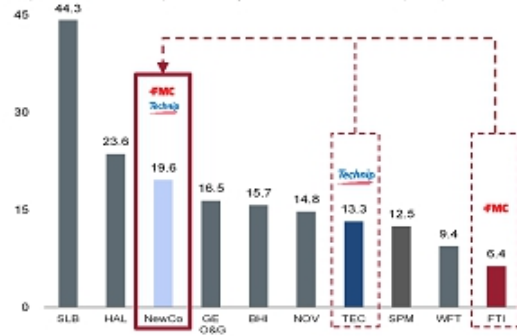
An integrated approach benefits both revenue  
and profitability

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# Leading OFS Provider With Scale and Strong Balance Sheet

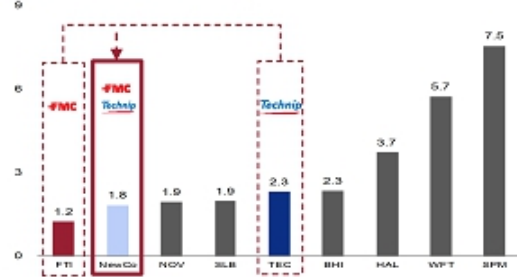
## One of Largest OFS Companies by Revenue...

Top 10 OFS Companies by 2015A Revenue (\$Bn)



## ... With an Industry Leading Balance Sheet

2015A Debt / EBITDA <sup>(1)</sup> (x)



## Creating unique competencies and delivering unparalleled value

- Provide a comprehensive and flexible offering
- Accelerate and integrate technology innovation
- Create a single, accountable contracting partner
- Create a more cost-effective operating structure
- Lower project costs, drive differentiation, and expand markets with integrated EPCI (iEPCI)
- Develop integrated offerings beyond subsea
- Merger on track to close Q1 2017

**FMC Technologies**

Source Company Filings

23

<sup>1</sup> EBITDA calculated as Revenue - Expenses + Depreciation and Amortization

**Technip**